





Capital Area Council of Governments

2019 ANNUAL REPORT









Travis County Commissioner Gerald Daugherty

Board Chair's Message

I can remember being in my twenties and hearing that when you're young the years go by slow but when you are older they seem to fly by, and at 69, I'm definitely understanding that saying. My year as the CAPCOG Executive Committee Chairman for 2019 has been lightning fast.

The truly wonderful thing about CAPCOG is the privilege of working with two dozen dedicated elected officials from our ten County region. These elected officials representing their own constituents and taxing jurisdictions, work together on issues ranging from water, transportation, 911 systems, law enforcement, aging programs, homelessness, and affordability issues. We all work together to help make everyone as important as the other one while seeking to solve the issue of

a single jurisdiction, the CAPCOG region or the State of Texas.

As I start my 14th year on the CAPCOG Executive Board, I continue to be extremely proud and impressed with my fellow board members and the staff workforce that exist with this organization. It goes without saying that an organization that is led by someone who is a 23 year veteran Executive Director like Betty Voights, is the reason that CAPCOG is the envy of the state. ... and yes Betty Voights you are set free from those monthly downtown drives on Monday before our Wednesday Executive Committee meetings, although I have enjoyed them immensely!

God Bless you, your families and God Bless America!

Executive Director's Message

The great thing about CAPCOG is we are always doing new things for the region, its local governments and their citizens. Typically, these projects are driven by existing programs – expanding features of the WarnCentralTexas notification system, building the infrastructure for NextGen 9-1-1, and adding services for seniors are examples. In 2019, we began a new service we've wanted to provide for years — writing and administering grants for our local governments.



Betty Voights

This year in June, we also asked CAPCOG's board, the Executive Committee, what they thought we should be doing. Specifically, we asked them four questions: Does the mission statement still reflect what we do? How can we make our agency resilient? What should be the criteria for new projects? What are the region's future issues that we should be working on? The board felt like our mission statement needed to be updated and the new version is reflected on page 3 of this report. They reaffirmed the criteria for taking on new projects; they must tie to our mission and necessary funding and staff resources will continue to be determining factors. The discussion about CAPCOG's resiliency was an important one. It is generally recognized that, while it is important to have membership dues that symbolize the value of a regional organization, over 98 percent of the budget is generated by a blend of funding from the state, federal government, or a special district, all of which can fluctuate. Expanding our menu of programs and services was discussed, including providing opportunities for smaller governmental entities to share the cost of professional services through an economy-of-scale arrangement with CAPCOG. We will be surveying our members in January on this – some of the services discussed included website and IT support, equipment maintenance contracts, professional services such an engineering, and GIS mapping.

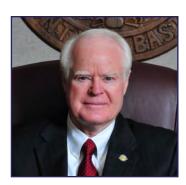
Finally, the board identified many regional issues CAPCOG could work on going forward and narrowed the list to these: increasing broadband where gaps exist; coordinating regional assets for emergency response; assisting communities to align housing supply with job growth and employment trends; expanding the website's water clearinghouse with best practices, plans and studies; working on mobility issues related to the regional growth issues; and revisiting county land use issues.

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Executive Committee



First Vice Chair Council Member Andrea Navarrette City of Leander (Served until May)



Second Vice Chair Judge Paul Pape Bastrop County



Secretary Mayor Brandt Rydell City of Taylor



Parliamentarian Mayor Jane Hughson City of San Marcos

Judge Ruben Becerra Hays County

Commissioner Russ Boles Williamson County

Judge Brett Bray Blanco County

Judge Ron Cunningham Llano County

Commissioner Joe Don Dockery Burnet County

Council Member Jimmy Flannigan City of Austin

Council Member William Gordon City of Smithville

Council Member Michael Guevara City of Cedar Park

Judge Hoppy Haden Caldwell County

Mayor George Haehn City of Buda

Council Member Mike Heath City of Pflugerville Commissioner Debbie Ingalsbe Hays County

Council Member Heather Jefts City of Cedar Park (Served until May)

Commissioner Cynthia Long Williamson County

> Judge James Oakley Burnet County

Mayor Monty Parker City of Bee Cave

Commissioner Maurice Pitts Lee County

Council Member Christine Sederquist City of Leander

> Commissioner Brigid Shea Travis County

> > Judge Joe Weber Fayette County

Mayor Lew White City of Lockhart

Council Member Tammy Young City of Round Rock

State Representatives

John Cyrier

Celia Israel

Terry Wilson

The Executive Committee also serves as the Capital Area Emergency Communications District Board of Managers.

Administrative Services supports CAPCOG's program divisions by providing expertise in finance, human resources, membership, information technology, compliance and procurement services.

In 2019, the division conducted a cybersecurity audit and took actions to improve the organizations' digital infrastructure. It completed a relaunch of capcog.org modernizing the website and enhancing its user navigation and mobile optimizing it. The division also drafted a FY 2020 budget with estimated revenues of \$29.6 million and expenditures of \$32.3 million. As always, the division supported each division in procuring and completing many projects across CAPCOG's programmatic divisions.

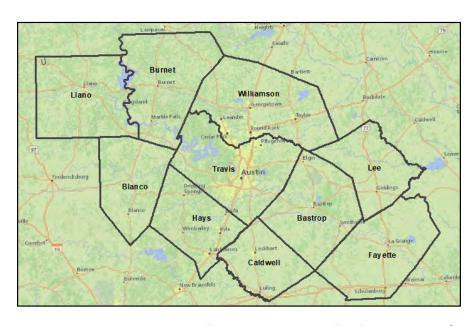


Administrative

The Administrative Services Staff

Front Row: Mason Canales, Cyrile Dabbs, Silvia Alvarado, Administration Director Sheila Jennings, Deborah Brea, Zandy Alexander

Back Row: Gus Gonzales, IT Director Kelly Claflin, Ruth Ann Delaney, Matt Morgan, Brett Field, Finance Director Lisa Bowman



CAPCOG serves a ten-county region spanning more than 8,400 square miles that consists of Bastrop, Blanco, Burnet, Caldwell, Fayette, Hays, Lee, Llano, Travis and Williamson counties. As a regional partner, directed by local governments, it assists jurisdictions on regional planning in the areas of emergency communications, aging resources, law enforcement education, criminal justice, solid waste management, air pollution reduction, homeland security, transportation, economic development, GIS data and usage and more.

CAPCOG Mission's Statement

"We continue to strengthen the Capital of Texas ten-county region by supporting urban and rural local governments through coordination, collaboration, and sharing of ideas and resources."



Attendees of the annual Striking a Balance Caregiver Conference complete a self survey that provides them tips on reducing their stresses. The annual conference conducted by the Area Agency on Aging of the Capital Area and Age of Central Texas had more than 160 attendees.

The Area Agency on Aging of the Capital Area (AAACAP) assists older adults, people with disabilities, and their caregivers with supports and services throughout the region. It helps people maintain their best quality of life in the environment they choose.

During FY 2019, AAACAP and the Aging and Disability Resource Center (ADRC) of the Capital Area, a program of AAACAP, launched their Your Partner workshops which educated resource providers, referral sources, and community members about the various programs and services available through AAACAP. Holding nearly one a quarter, each workshop was well attended by professionals across the aging, health care and policy arenas. These workshops helped build and strengthen partnerships between CAPCOG and services providers leading AAACAP and the ADRC to perform additional community training programs on various health and wellness topics, increase referrals and streamline service delivery.

Older Adult Care Support

AAACAP partnered with Austin Energy through its Plus 1 Program to provide utility assistance for Austin Energy consumers for the first time during FY 2019. The agency exceeded its goals for the number of consumers served and assistance funds distributed; both AAACAP and ADRC administered the pledge process connecting individuals to this much needed assistance. This service allowed CAPCOG to stretch state and federal dollars to provide similar assistance for older adults in other areas of the region.

At the same time, the Information and Referral program received more calls related to basic

housing needs, utility assistance, eviction concerns, and people at risk for homelessness. AAACAP sought out and received additional housing bond funds from Texas Health and Human Services to address these concerns often supporting people experiencing financial hardships following a major health crisis.

In its fifth year of partnering with the St. David's Foundation, AAACAP expanded its Senior Medication Safety Program to include other aspects of health and safety items for older adults such as durable medical equipment, hearing aids, and vision and dental services.

The 2019 year experienced an increasing number of people choosing their own independent care providers through AAACAP affiliated homemaker and respite services. The use of this consumer-directed voucher service option meant AAACAP could meet the needs of more individuals in hard to reach areas, those hesitant to accept agency support, or those requiring a more individualized approach. Older adults and caregivers choosing this voucher service option select their preferred worker to best meet their care needs, including flexible hours and specialized care.

Older Adult Health, Wellness, and Meals

AAACAP expanded its Health and Wellness Program to keep up with increasing statistics of





The Area Agency on Aging Staff

Front Row: Siena Lindemann, Michelle Davis, Susie Drum, Alice Navarro, Naomi Romero, Sonia Flores Second Row: Pam Moreno, Melissa Crawford, Director Patty Bordie, Jessica Martone, Jacqueline Capistrán, Pete Moreno Third Row: Judy Sears, Darla Bower, Rhonda Thompson, Vivian Harris, Janet Barker, Ester Kirk, Crystal Grant Fourth Row: Margarita Jaimes, Matt Morgan, Yvette McVey, Bridget Stewart, Tammy Sensel, John Granado

chronic diseases and conditions affecting older adults, especially since the number of older adults is growing throughout the region. AAACAP trained additional internal staff, volunteer lay leaders, health care and long-term care providers to run more courses such as the Chronic Disease Self-Management Program and A Matter of Balance, Falls Prevention Program. The agency also developed a partnership with the University of St. Augustine Physical Therapy Department allowing

masters level physical therapists to teach A Matter of Balance courses throughout the year and significantly increase the number participants realizing positive health outcomes through the evidence-based intervention.

The Home Delivered Meals Program provided nearly 226,000 meals to almost 2,000 unduplicated people. This included providing funds for meals at four new congregate meal sites that opened in

CAPCOG region. The additional locations helped increase the nutrition program's reach to traditionally underserved populations in urban and rural counties.

Counseling and Advocacy for Older Adults

The Benefits Counseling Program conducted a number of community training events for partners who serve an important target population – Medicare eligible individuals under age 60. New partnerships with housing authorities, public health, county indigent health care, and provider networks serving those

experiencing homelessness helped connect old adults to essential Medicare benefits thus increasing their access to healthcare and prescription assistance programs.

The Ombudsman Program presented at the statewide Quality in Long-Term Care Conference in recognition of their best practice processes for case assessments and complaint resolution. Ombudsman continued to meet all performance measures even as the number

of assisted living facilities increased. They made more than 2,400 visits to nursing and assisted living facilities in the region highlighting the ongoing importance of their advocacy on behalf of individuals in long-term care facilities.



Dr. Tam Cummings, a dementia expert, discusses how to care for people during an Untangling Alzheimer's workshop.

The ADRC

The Texas Health and Human Services Commission awarded AAACAP another year of operating the ADRC of the Capital Area. This funding

provides streamlined access for individuals seeking assistance by connecting organizations running long-term services and support programs to the individual. The ADRC also oversees direct services related to the Lifespan Respite Care Program, which provides respite to caregivers caring for adults with disabilities and parents caring for children with special health care needs. This year a number of parent caregivers acknowledged the importance of this respite in providing relief for them, but they also noted the value of educational summer camps and therapeutic opportunities for their children.



Items gathered during a household hazardous waste collection event in Lago Vista sit ready to be removed. Funds from CAPCOG's Solid Waste Program support such events.

The Regional Planning and Services (RPS) Division managed a variety of programs to benefit communities through environmental and natural resource planning, economic and community development, criminal justice planning, GIS services, commuter outreach, rural transportation planning, and other planning initiatives and services.

Air Quality

The Air Quality Program continued to coordinate the region's efforts to improve air quality and ensure compliance with federal air quality standards, including finalizing a new fiveyear regional air quality plan. During 2019, CAPCOG operated eight air quality monitors throughout the region, redeploying two to new locations in Elgin and Bastrop. Research projects included partnerships with the U.S. Environmental Protection Agency (EPA) to analyze the impact of various efforts to reduce vehicle emissions and the Central Texas Regional

Mobility Authority to analyze emissions and fuel consumption impacts of the MoPac Express Lanes. The program also conducted a 2018 monitoring data analysis and a regional emissions data analysis that will be used for EPA's National Emissions Inventory. To provide technical assistance to partners pursuing emission reduction grants, the program hosted



a workshop series on emission reduction measures. It also continued air quality outreach through the Air Central Texas initiative, which included social media, newsletters, advertising, and in-person outreach across the region.

Commute Solutions

The Commute Solutions Program, in its ongoing promotion of sustainable alternatives to single-occupancy vehicle commuting, launched a new region-wide Emergency Ride Home program, a re-vamped Commute Solutions website with new branding, a new trip-planning/ride-matching

online tool, and a region-wide outreach effort. As part of its initiatives, the program created an online regional ride guide to help people find transportation solutions specific to their location and hosted a webinar and workshop to train organizations on trip reduction strategies. It also administered a series of contests designed to incentivize sustainable commuting.



The Regional Planning and Services Staff

Front Row: Susan Cooper, Chaitra Arshanapalli, Christiane Alepuz, Rachel Steele Back Row: Craig Eissler, Kyle Anderson, Matt Holderread, Anton Cox, Nik Pullias, Interim Director Andrew Hoekzema

Community and Economic Development Assistance

In addition to CAPCOG's ongoing role to provide technical assistance to the region's non-entitlement communities that pursue Community Development Block Grant (CDBG) funding from the Texas Department of Agriculture (TDA), it also became a TDA CDBG certified grant administrator and began

working on a survey for a regional needs assessment. The efforts helped Luling secure a grant for new public safety equipment and helped Giddings, Luling, and Smithville receive CDBG funding for economic planning studies.

Criminal Justice

The Criminal Justice Program and the Criminal Justice Advisory Committee continued supporting the Office of the Governor's (OOG) Criminal Justice grants program, which awarded nearly \$18 million in funding for four different grant categories in 2019. The amount was more than double the amount allocated to the region. Participation from regional stakeholders in the

program's annual survey and stakeholder meetings continued to increase helping to better assess programmatic needs in the regional criminal justice plan. In addition to the annually reviewed grant programs, the OOG requested the Criminal Justice Program review and comment on Truancy Prevention

and Intervention Program grant proposals from the region. The region received \$2 million in grants from the additional grant program.

Economic Development

The Economic Development Program facilitated economic-based discussions involving manufacturing, local food systems, broadband Internet service,

business incubators, opportunity zones and workforce issues with the Capital Area Economic Development District committee. The program also continued recovery outreach to the four counties in the Harvey Disaster Declared area under a special Economic Development Administration (EDA) Disaster and Recovery grant. The program worked with local communities to develop six economic recovery projects for EDA's consideration, resulting in \$4 million of investment to local resiliency projects. The program also completed a report on regional manufacturing data for the Austin Regional Manufacturing Association.



Geographic Information Systems (GIS)

During 2019, the GIS Program developed a new quality control system for 9-1-1 GIS database management designed to ready the region for NextGen 9-1-1. — Continued on next page



The Regional Planning and Services Division worked on several water related issues mostly in the areas of flooding such as mapping flood zones with new rainfall data sources.

The system will use new software to bring the region's 9-1-1 data into compliance with national NextGen 9-1-1 standards and expedite callrouting to the correct Public Safety Answering Point (PSAP). The system also will improve data quality for computer-aided dispatch systems for

emergency response decisions. The GIS Program supported several other program areas through detailed flood risk analysis. It also coordinated with the U.S. Census Bureau and local governments to participate in Census planning workshops and provided technical assistance to local governments for using specialized GIS software to redesign statistical Census boundaries, which will be used for a variety of federal and state programs over the next 10 years.

by CAPCOG Diverted from Landfills 130 tons 19 African of recyclables elephants ENOUGH paint 2 Texas Capitol

Buildings

to fill

Solid Waste Projects Funded

Solid Waste

Eight household hazardous waste management projects, two recycling projects, and one community clean-up event were funded through the Solid Waste Program in 2019. The program continued supporting the Capital Area Regional Environmental Task

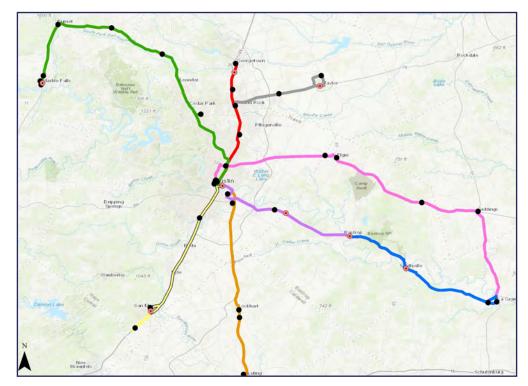
Force by coordinating the use of equipment and supplies, providing technical assistance, and training to enhance enforcement of illegal dumping and other environmental concerns. The program conducted a regional survey to begin developing a new Regional Solid Waste

Management Plan in the upcoming biennium, and it worked with the Solid Waste Advisory Committee to conduct conformance reviews of two solid waste facility permit applications.

Planning

Through its planning services, the RPS Division provided demographic data, presentations, and land use data to local governments and other regional stakeholders related to specific projects or requests from local governments. It also worked with the AAACAP to develop

a plan to increase senior housing around the region; a report focusing on the economic benefits of having more seniors in a community, including the type of housing today's seniors want, will be released in early 2020.



The above map depicts CARTS stops throughout the region. The Regional Planning and Services Division worked with CARTS to update the transit system's mapping, making them more user friendly for its riders.

Transportation

During mid-2019, the RPS Division and Texas Department of Transportation (TxDOT) began an update of the 2014 Blanco County Transportation and Economic Development Plan working with a stakeholder committee of county and city officials as well as local businesses and interest groups. The plan, which includes input from a survey

and public meeting, will make recommendations for transportation projects and economic development strategies. It is expected to be completed by early 2020. The division also assisted local communities with sidewalk grant applications for TxDOT's statewide Transportation Alternatives/Safe Routes to School program. The Capital Area Regional Transportation Planning Organization, a CAPCOG committee which collaborates on rural transportation planning issues



Elected officials from Blanco County meet with CAPCOG during a planning session about updating the 2014 Blanco County Transportation and Economic Development Plan.

throughout the region, met to discuss several issues this year including access management, the Texas 2050 Transportation Plan, TxDOT bicycle and pedestrian projects, flood modeling related to transportation infrastructure planning, and demographic changes and their effects on commuting.

Water

The RPS Division assisted with mapping flooded areas in Llano County and downstream after 2018 rain events. It also worked with FEMA and other agencies regarding new flood and rainfall data sources, conducted flood risk assessments for several areas, and hosted an EPA workshop about flood resilience for water and wastewater utilities.



Firefighters from around the region recieve a briefing about a mock disaster incident as part of the 2019 regional homeland security training exercise. More than 400 emergency responders participated in the exercise.

The Homeland Security Division supports communities with the regional planning for emergencies in the areas of preparedness, response, recovery and mitigation. The division also conducts training and exercises throughout the year to give local jurisdictions the opportunity to become familiar with regional assets and protocols, and their best use during any incident.

Disaster Training and Preparedness

Each year, the Homeland Security Division

coordinates a regional mass exercise which allows multiple jurisdictions to respond to a mock incident. The 2019 CAPCOG Regional Mass Exercise tested the region's bomb squad and hazmat teams, the Army's decon response units, and included more than 400 participants from local, regional, state and federal emergency response partners. The large complex exercise, which simulated an active shooter, improvised explosion devices and radiological dispersion devices, helped identify areas of strengths and opportunities to improve response and planning. Lessons learned from the event were shared among all local entities and

An emergency response team practices deploying a bomb robot during the 2019 regional exercise. The robot is one of the many regional response assets that can be deployed throughout the tencounty region.

directed new training initiatives. Planning for the 2020 Regional Mass Exercise immediately began after the 2019 exercise. As precursor to the 2020 exercise, the Homeland Security Division scheduled training for personnel who

serve in command roles during large-scale and regional incidents. It also hosted training courses on planning evacuation routes and disaster debris management.

As a response to the growing number ransomware attacks on local governments in 2019, the division continued to strengthen the region's ability to counteract cyberterrorism. CAPCOG's cyber initiatives merged with the newly mandated state training requirements for cybersecurity training for all jurisdictions, so it began investigating training opportunities.



The division also worked alongside Austin Regional Intelligence Center to promote and host threat



The Homeland Security Staff
Director Martin Ritchey, Kate Barrett, Angela Hahn, Matt Zimmerman

liaison officer courses for law enforcement officers and key government personnel. The now reoccurring courses identifies key roles and prepares the participants to effectively share information and potential intelligence with the goal of deterring terrorism and multi-jurisdictional crime, versus focusing on more traditional reactionary methodologies.

Planning

Using the expertise of its working subcommittees, the Homeland Security Division has facilitated planning efforts on drone policies, flooding preparedness, and developed a five-year training and exercise schedule. The backbone of these efforts is regional collaboration that draws on subject matter experts to share their insights into vexing challenges facing the changing world.

Response and Preparedness Tools

After 2018's rollout and transfer to a new regional notification system, CAPCOG continued to promote the selfregistration of cellphone numbers and email addresses into WarnCentralTexas. org, which CAPCOG provides to all local governments. It developed a new



WarnCentralTexas.org promotional cards and other materials are available for any community to distribute to their residents. Contact the Homeland Security Division to help bring awareness to registering cellphone numbers and email addresses into the emergency regional notification system.

The series teaches student how to respond to incident their school to institute explosional to institute explosional notification system.

promotional campaign that distributed materials region wide and conducted public awareness campaigns based on wildfire season which led to an increase of self-registrations. The Homeland Security Division continues to explore new options for encouraging residents to sign-up for the emergency event response tool that allows every Public Safety Answering Point and Emergency Management Coordinator the ability to send emergency messages to the public. Local jurisdictions also can use the system to notify special operation teams and staff of activities. Local jurisdictions sent more than 1.5 million messages in the past year.

CAPCOG also partnered with Hays County, The Office of the Governor, Texas State University and the I Love You Guys Foundation to create an education video series on using the Standard Response Protocol in schools. The series teaches students of all ages how to respond to incidents requiring their school to institute either a lockdown, lockout, evacuation, or shelter-in-place scenario.

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Public safety answering point managers from jurisdictions around the region participate in a National Emergency Number Association Center Manager Certification Program course provided by CAPCOG. The course taught best practices for effectively managing emergency communication agencies.

The Emergency Communications Division, which operates the Capital Area Emergency Communications District, addresses infrastructure, operational, training and outreach needs for the region's public safety answering points (PSAPs). These core elements ensure emergency communication operations and systems remain consistent, functional, and resilient through a balanced approach benefiting the public and first responders.

Infrastructure

During FY 2019, the division upgraded every 9-1-1 console in the region. This included replacing more than 250 call-taking consoles

at 31 PSAPs, and the training PSAP and the Regional Back-Up Center (RBUC) located at CAPCOG. In addition, technology updates and upgrades were completed on other key call-taking components of the 9-1-1 system.

The division continued transitioning regional systems to infrastructure that supports Next Generation 9-1-1 by converting the legacy 9-1-1 call routing function to an IP based platform; the more modern technology further improves the resiliency of the 9-1-1 infrastructure by increasing fault tolerance and creating alternate

Operations

Expansion of the RBUC continued as CAPCOG partnered with the City of Austin to stand up an expanded technology facility that allowed

servers to be relocated and created space for additional radio communications equipment. The overall goal is to increase call handling capacity for local jurisdictions' public safety agencies at the facility.

Training

The division also increased the number and type of training courses offered during the year to include classes geared towards PSAP managers and directors. These innovating training opportunities included a multi-day leadership course from the University of Texas' LBJ School

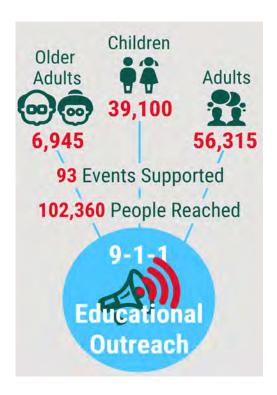
ring a test activation. Management Development Program and a Center Manager Certification Program (CMCP) taught by the National





The Emergency Communications Staff
Martha Fernandez, Melissa Reynolds, Director Gregg Obuch, Veronica Neal, Lisa Ybarra, Richard
Morales, Peter Behnke, Jenna Barrington





Emergency Number Association. Both programs are designed to enhance and promote career longevity of the region's PSAP leaders. CAPCOG also added more sessions of the Spanish for Telecommunicator course to enhance the interaction between Telecommunicators and Spanish-speaking callers.

Outreach

Each year the division provides local jurisdictions with a wide range of public education materials about properly using and communicating with 9-1-1. In FY 2019, it focused a portion of its efforts on raising greater awareness of 9-1-1 related issues to Spanish-speaking and hearing-impaired communities. The division also provided educational materials that will last longer keeping the 9-1-1 message in front of the public for a greater time period. Messaging included "Call if you can, Text if you can't," the national awareness slogan for texting 9-1-1; and messaging that reinforces the practice of calling 9-1-1 for police, fire and medical emergencies.



A Remington instructor shows peace officers from around the region how to take apart a M700 rifle during an Regional Law Enforcement Academy course. The course was one of many specialized trainings the academy offered during 2019.

The Regional Law Enforcement Academy (RLEA) establishes a centrally managed method of delivering professional law enforcement education and training services to hone the many skills peace officers need and agencies want within the ten-county region. It provides cadet training and continuing education, or in-service, training to law enforcement and criminal justice personnel.

New In-service Training

RLEA received a \$29,000 grant from the Office

of the Governor in 2019 to offer courses to help reduce violent crimes against women as well as help officers and investigators prosecute such crimes. The academy conducted courses, at no cost to agencies or officers, on the topics of investigating cyberstalking, investigating human trafficking, processing sexual assault crime scenes, and photographing family violence injuries.

An investigator practices taking photos of simulated bruising on a model during RLEA's Photographing Family Violence course. The course is one of several the academy launched after receiving a Office of the Governor's Criminal Justice Division grant.

Using its law enforcement expertise, RLEA ran public awareness classes on how people can prevent being a victim of cyberstalking and how to deter and combat sexual assailants. These

courses also were offered at no charge to the public. CAPCOG applied for the grant funding again for 2020 to continue the courses and

received the funding.

RLEA hosted Remington instructors to certify local law enforcement armorers on maintaining shotguns and M700 rifles to ensure agencies could keep their duty weapons serviceable. The in-depth training taught techniques for servicing, inspecting, troubleshooting, repairing, disassembling and

re-assembling these duty weapons. It also discussed factory authorized modifications.



The Regional Law Enforcement Academy StaffDirector Mike Jennings, Terri Kroeger, Roger Sprott



Cadet Training

During 2019, RLEA conducted one Basic Peace Officer Course (BPOC), a 6-month series of topics that prepares future peace officers. RLEA continues to boast a 100 percent pass rate on the TCOLE licensing exam on the first attempt. As FY 2019 closed, two BPOCs were

scheduled — day and evening courses — with full rosters and recruitment was underway for a third. Sponsored cadets include prospective officers for Caldwell County Sheriff's Office, San Marcos, Leander, Jonestown, Elgin and Austin Independent School District police departments along with several self-sponsored cadets.

RLEA also conducted four county-jailers courses out of Bastrop County. The course trains and certifies correctional officers on state and federal laws pertaining to law enforcement and specifically correctional facilities. It also focuses on inmate interactions and jailer and inmate safety.

Also, the mainstay in-service courses were heavily scheduled during the last 8 months of the year to ensure all licensed peace officers access to the TCOLE mandated continuing education required during the two-year cycle. RLEA also offered canine encounters, basic instructors, and intermediate crime scene investigations.

In September 2019, RLEA began a partnership with the Texas Department of Agriculture to improve gas pump skimmer enforcement and prevent the theft of credit and debit card information. Through the partnership, the academy will conduct specialized training courses instructing peace officers on how to identify skimmers and collect evidence that can lead to the prosecution of criminals installing the devices on gas pumps. These courses also will focus on how officers and their departments can educate store owners on securing gas pumps and preventing them from being tampered with.



Will Boettner, the fire education outreach coordinator with Travis County Fire Marshal's Office, speaks during a press conference to encourage residents to sign up for emergency alerts at WarnCentralTexas.org. The press conference was one of many ways CAPCOG and its local jurisdictions encouraged residents to register their cellphone numbers and email addresses into the regional notification system.

BASTROP COUNTY

Bastrop County — Judge Paul Pape

Bastrop County — Commissioner Mel Hamner

City of Bastrop — Mayor Pro Tem Lyle Nelson

City of Elgin — Mayor Chris Cannon

City of Smithville — Council Member William Gordon

BLANCO COUNTY

Blanco County — Judge Brett Bray

City of Blanco — Mayor Pro Tem Martin Sauceda

City of Johnson City — Dawn Capra

City of Round Mountain — Vacant

BURNET COUNTY

Burnet County — Judge James Oakley

Burnet County — Commissioner Joe Don Dockery

City of Bertram — Georgina Hernandez

City of Burnet — Council Member Tres Clinton

City of Cottonwood Shores — Karrie Cummings

City of Granite Shoals — Mayor Carl Brugger

City of Highland Haven — Mayor Olan Kelley

City of Marble Falls — Council Member William (Dee) Haddock

City of Meadowlakes — Mayor Mary Ann Raesener

CALDWELL COUNTY

Caldwell County — Judge Hoppy Haden

Caldwell County — Commissioner Joe Roland

City of Lockhart — Council Member John Castillo

City of Lockhart — Mayor Lew White

City of Luling — Mayor Mike Hendricks

City of Martindale — Council Member Mary Paul

FAYETTE COUNTY

Fayette County — Judge Joe Weber

Fayette County — Vacant

City of Carmine — Jerry Knox

City of Fayetteville — Stephen Cushing

City of Flatonia — Mark McLaughlin

City of La Grange — Mayor Janet Moerbe

Town of Round Top — Mayor Barry Bone

City of Schulenburg — Roger Moellenberndt

HAYS COUNTY

Hays County — Commissioner Lon A. Shell

Hays County — Commissioner Debbie Gonzales Ingalsbe

Hays County — Judge Ruben Becerra

City of Buda — Mayor George Haehn

City of Buda — City Manager Kenneth Williams

City of Dripping Springs — Mayor Todd Purcell

City of Hays — Mayor Larry Odom

City of Kyle — Shane Arabie

City of Kyle — Mayor Travis Mitchell

City of Mountain City — Vacant

City of San Marcos — Mayor Jane Hughson

City of San Marcos — Deputy Mayor Pro Tem Lisa Prewitt

City of San Marcos — City Secretary Jamie Lee Case

City of Uhland — Vacant

City of Wimberley — Steve Thurber

City of Woodcreek — Mayor William P. Scheel

LEE COUNTY

Lee County — Commissioner Maurice Pitts, Jr.

City of Giddings — Mayor John Dowell

City of Lexington — Mayor Allen Retzlaff

LLANO COUNTY

Llano County — Commissioner Jerry Don Moss

Llano County — Judge Ron Cunningham

City of Llano — Mayor Gail Lang

City of Horseshoe Bay — Council Member Reagan Lambert

City of Sunrise Beach Village — Council Member Dan Gower

TRAVIS COUNTY

Travis County — Commissioner Brigid Shea

Travis County — Commissioner Gerald Daugherty

Travis County — Commissioner Jeff Travillion

City of Austin — Council Member Jimmy Flannigan

City of Austin — Council Member Sabino Renteria

City of Austin — DeWayne Lofton

City of Austin — Mayor Steve Adler

City of Bee Cave — Mayor Monty Parker

City of Creedmoor — Mr. Robert Wilhite

City of Jonestown — Alderman Dave Nelsen

City of Lago Vista — Mayor Ed Tidwell

City of Lakeway — Mayor Sandy Cox

City of Lakeway — Mayor Pro Tem Laurie Higginbotham

City of Manor — Mayor Rita G. Jonse

City of Mustang Ridge — Alfred Vallejo II

City of Pflugerville — Council Member Omar Peña

City of Pflugerville — Mayor Victor Gonzales

City of Pflugerville — Council Member Mike Heath

City of Rollingwood — Roxanne McKee

City of Sunset Valley — Mayor Rose Cardona

City of West Lake Hills — Dave Claunch

Village of the Hills — Mayor Eric Ovlen

Village of Point Venture — Vacant

Village of San Leanna — Mayor Molly Quirk

Village of Volente — Ken Beck

WILLIAMSON COUNTY

Williamson County — Commissioner Russ Boles

Williamson County — Commissioner Cynthia Long

Williamson County — Vacant

City of Bartlett — Norris Ivy

City of Cedar Park — Council Member Mike Guevara

City of Cedar Park — Council Member Rodney Robinson

City of Cedar Park — Council Member Mel Kirkland

City of Florence — Mayor Mary Condon

City of Georgetown — City Manager David Morgan

City of Georgetown — Council Member Rachael Jonrowe

City of Georgetown — Vacant

City of Granger — Alderwoman Monica Stojanik

City of Hutto — Council Member Patti Turner

City of Hutto — Council Member Tom Hines

City of Jarrell — Mayor Larry Bush

City of Leander — Council Member Christine Sederquist

City of Leander — Council Member Marci Cannon

City of Leander — Vacant

City of Liberty Hill — Ron Rhea

City of Round Rock — Council Member Will Peckham

City of Round Rock — Council Member Tammy Young

City of Round Rock — Vacant

City of Round Rock — Council Member Rene Flores

City of Taylor — Council Member Robert Garcia

City of Taylor — Mayor Brandt Rydell

City of Thrall — Mayor Troy Marx

City of Weir — Mayor Mervin Walker

ASSOCIATE MEMBERS

Austin ISD — Joey Crumley

Barton Springs/Edwards Aquifer

Conservation District — Alicia Reinmund-Martinez

Bluebonnet Electric Cooperative, Inc. — Johnny Sanders

Buda EDC — Ann Miller

CAMPO — Ashby Johnson

Central Health — Cynthia Valadez

Del Valle ISD — Darla Wegner

Dripping Springs ISD — Ron Jones

Eanes ISD — Vacant

Fayette County Appraisal District. — Richard Moring

Georgetown Chamber of Commerce — Karen Sheldon

Giddings ISD — Roger Dees

Guadalupe-Blanco River Authority — Jim Powers

Hays County Appraisal District — Lauren Raven

Hutto ISD — Chief William Edwards

La Grange ISD — William Wagner

Lockhart ISD — Mark Estrada

Lower Colorado River Authority — Phil Wilson

Pedernales Electric Co-Op — Shannon Johnson

Round Rock Chamber of Commerce — Lora Weber

Round Rock ISD — Terri Romere

Travis County ESD No. 2 — Chief Ron Moellenberg

Policy Committees

Capital Area Economic Development District

Council Member Jimmy Flannigan, City of Austin, Chair Bill Hamilton, Bill Hamilton Associates, Vice Chair Ed Latson, Austin Regional Manufacturers Association Charisse Bodisch, Austin Chamber of Commerce Donald Tracy, Austin Community College Adena Lewis, Bastrop County Johnny Sanders, Bluebonnet Electric Cooperative Owen Rock, Elgin EDC Adriana Cruz, Greater San Marcos Partnership Fred Terry, Hart Properties Council Member Reagan Lambert, City of Horseshoe Bay Diana Blank-Torres, City of Kyle Mayor Sandy Cox, City of Lakeway Mick Normington, Lee College Commissioner Maurice Pitts, Lee County Council Member Christine Sederquist, City of Leander Lance Dean, Liberty Hill EDC Mark Willis, Lower Colorado River Authority Christian Fletcher, Marble Falls EDC Tessa Doehrman-Schmidtzinksy, Pedernales Electric Coop Mayor Michael Dyson, City of Rollingwood Council Member Tammy Young City of Round Rock Mayor Jane Hughson, City of San Marcos Diana Ramirez, Travis County Lissa Adams, Texas State Technical College Tamara Atkinson, Workforce Solutions Capital Area Paul Fletcher, Workforce Solutions Rural Capital Area Will Conley, Conley Enterprises Caroline Murphy, St. David's Healthcare Ann Miller, Citizen Marc Holm, Citizen Dr. Victor H.P. Villarreal, Citizen Lora Weber. Citizen

Clean Air Coalition

Mayor Monty Parker, City of Bee Cave, Chair Mayor Jane Hughson, City of San Marcos, Vice Chair Council Member Paige Ellis, City of Austin Mayor Pro-Tem Lyle Nelson, City of Bastrop Commissioner Mel Hamner, Bastrop County Council Member Evan Ture, City of Buda Commissioner B.J. Westmoreland, Caldwell County Council Member Mel Kirkland, City of Cedar Park Mayor Pro-Tem Jessica Bega, City of Elgin Council Member Anna Eby, City of Georgetown Judge Ruben Becerra, Hays County Mayor Pro-Tem Dex Ellison, City of Kyle Mayor Pro-Tem Laurie Higginbotham, City of Lakeway Council Member Marci Cannon, City of Leander Mayor Lew White, City of Lockhart Mayor Mike Hendricks, City of Luling Council Member Mike Heath, City of Pflugerville Council Member Tammy Young, City of Round Rock Judge Sarah Eckhardt, Travis County Commissioner Terry Cook, Williamson County

Capital Area Regional Transportation Planning Organization

Commissioner Linda Raschke, Llano County, Chair

Council Member Reagan Lambert, City of Horseshoe Bay, Vice Chair Commissioner Clara Beckett, Bastrop County Mayor Chris Cannon, City of Elgin Mayor Scott Saunders, Jr, City of Smithville Commissioner Emil Uecker, Blanco County Mayor Martha Herden, City of Blanco Commissioner Thomas Weir, Blanco County Judge James Oakley, Burnet County Commissioner Joe Don Dockery, Burnet County Judge Hoppy Haden, Caldwell County Mayor Mike Hendricks, City of Luling Mayor Lew White, City of Lockhart Commissioner Tom Muras, Fayette County Commissioner Mark Jones, Hays County Commissioner Lon Shell, Hays County Mayor Jane Hughson, City of San Marcos Commissioner Maurice Pitts, Lee County Mayor John Dowell, City of Giddings Commissioner Richard Wagner, Lee County Judge Ron Cunningham, Llano County Commissioner Jeff Travillion, Travis County Ricardo E. Rendon, Del Valle Board Trustee, Travis County Mayor Victor Gonzales, City of Pflugerville, Travis County Commissioner Terry Cook, Williamson County Commissioner Cynthia Long, Williamson County Mayor Larry Bush, City of Jarrell Tucker Ferguson, P.E., TxDOT, Ex officio member Ashby Johnson, CAMPO, Ex officio member

Homeland Security Task Force

EMC Dorothy Miller, City of Round Rock, Chair Police Chief Mark Whitacre, Marble Falls PD, Vice Chair Commissioner Joe Don Dockery, Burnet County, EC Liaison Division Chief Brandon Wade, Austin Fire Department Director Juan Ortiz, Austin HSEM EMC Rob Andrews, Austin PD Division Chief Adam Johnson, Austin-Travis County EMS Chief Epidemiologist Janet Pichette, Austin Public Health Commissioner Chris Liesmann, Blanco County EMC Jim Barho, Burnet County Chief EMC Carine Chalfoun, Caldwell County Chief Randy Jenkins, Lockhart Fire Rescue EMC Alex Villalobos, Hays County Chief Scott Kerwood, Hutto Fire Rescue EMC Delynn Peschke, Lee County EMC Gilbert Bennett, Llano County Executive Director Johnny Campbell, Marble Falls Area EMS Deputy Director Dr. Craig Spinn, Region 13 Education Service Center District Coordinator Ernie Paiz, TDEM District Coordinator Summer Ray, TDEM District Coordinator David Shaw, TDEM Chief EMC Eric Carter, Travis County Chief Russell Sander, Marble Falls Fire Rescue

Advisory Committees

Aging Advisory Council

Dr. Tracie Harrison, City of Austin, Chair Mary Moody, Bastrop County, Vice Chair Council Member Tammy Young, City of Round Rock, EC Liaison Nina Stancil, Williamson County, Secretary Tabitha Taylor, City of Austin Megan Cermak, City of Austin Sophie Johnson, Blanco County Kathy Nicholl, Burnet County Margie Rodriguez, Hays County Commissioner Mike Sandoval, Llano County Rob Faubion, Travis County Fred Lugo, Travis County Joe Morganti, Travis County Linda Parrish, Texas Silver Haired Legislator Jay Scheumack, Williamson County

Capital Area Emergency Communications District Strategic Advisory Committee

Brad Bearden, Travis County, Chair David Smith, Hays County, Vice Chair Commissioner Cynthia Long, Williamson County, BoM Liaison Asst. Chief Richard Guajardo, City of Austin Ralph Warren, City of Austin Julie Sommerfeld, Bastrop County Commissioner Chris Liesmann, Blanco County Commissioner Joe Don Dockery, Burnet County Commissioner Edward Theriot, Caldwell County Dawn Moore, Fayette County Delynn Peschke, Lee County Lt. Rick Snitkin, Llano County Leigh Carrico, Williamson County Scott Parker, Williamson County Richard Semple, Williamson County

Criminal Justice Advisory Committee

Judge Michael York, Lee County, Chair Chief Deputy Mike Lane, Caldwell County, Vice Chair Judge Ruben Becerra, Hays County, EC Liaison Darlene Lanham, City of Austin Laura Sovine, City of Austin Tarik Shakir, City of Austin Jerome Reese, Bastrop County Lt. Robert Woodring, Blanco County Russell Graeter, Burnet County Erwin Sladek, Fayette County John Roppolo, Hays County Officer James Brown, Llano County Commander Andy McKinney, City of Round Rock Dr. Teresa Ross LeClercq, Travis County Major Craig Smith, Travis County Laura Slocum, Travis County Sergeant David (T.A.) Lowthorp, Williamson County Kathy Pierce, Williamson County Gloria Terry, At-Large Representation

Law Enforcement Education Committee

Lt. Chris Knudsen, Lockhart PD, Chair Judge Ron Cunningham, Llano County, EC Liaison Chief James Altgelt, Bastrop PD Randy Brodbeck, Blanco/Burnet/ Llano Ccounty, Citizen Rep. Chief Mark Whitacre, Marble Falls PD Chief David Gilbreath, La Grange PD Chief Deputy James Crockett, Lee County Sheriff's Office Chief Chase Stapp, San Marcos PD George Vanderhule, Hays County, Citizen Rep. Chief Todd Radford, Lakeway PD Bill May, Travis County, Citizen Rep. Chief Greg Minton, Leander PD Rachel Arnold, Williamson County, Citizen Rep.

GIS Planning Council

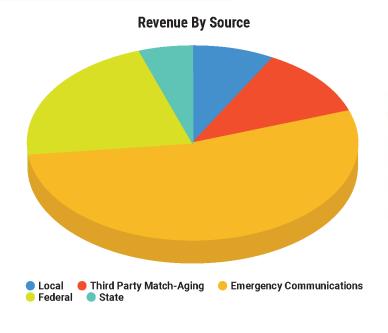
George Strebel, Williamson County, Chair Julie Sommerfeld, Bastrop County, Vice Chair Mayor Jane Hughson, City of San Marcos, EC Liaison Ross Clark, City of Austin Cathy Winfrey, City of Austin Kathy Strickland, Blanco County Virginia Castillo, Burnet County Jaclyn Archer, Caldwell County Dawn Moore, Fayette County Joe Sepulveda, City of Georgetown Steve Floyd, Hays County Dale Bolt, Lee County Coleen Sullivan, City of Horseshoe Bay Nathan Smith, City of Round Rock Katie Steele, City of San Marcos David Shore, Travis County Sara Dilbert, Travis County

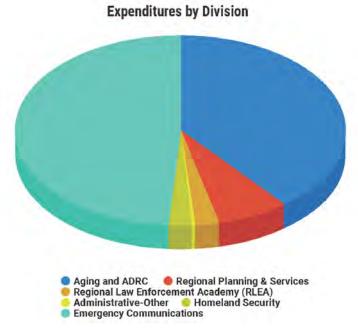
Solid Waste Advisory Committee

Yessenia Jaramillo, TCEQ, Ex officio member Cheryl Untermeyer, TCEQ, Ex officio member

Jon White, Travis County, Chair Commissioner Linda Raschke, Llano County, Vice Chair Commissioner Maurice Pitts, Lee County, EC Liaison Gerry Acuna, City of Austin Richard McHale, City of Austin Karel Zaleski, Bastrop County Commissioner Paul Granberg, Blanco County Commissioner Bill Wall, Burnet County Commissioner Joe Roland, Caldwell County Commissioner Tom Muras, Fayette County Commissioner Debbie Ingalsbe, Hays County Emily Ackland, Travis County Michael Cooper, Williamson County R. Lynn Lantrip, Williamson County Rachel Hering, Cooperative Teamwork & Recycling Assistance, Citizen/Environmental Rep. Joey Crumley, Educational Rep. Steve Jacobs, Waste Management, Private Industry Rep. Adam Gregory, Texas Disposal Systems, Private Industry Rep. Michael Mnoian, Central Waste & Recycling, Private Industry Rep. Jack Ranney, Stericycle PSC, At-Large Member w/ HHW Expertise Matthew Smith, Hill Country Recycling, Private Industry Rep.

2019 Unaudited Financial Summary





Revenue by Source

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| Membership Dues | \$279,445.95 |
|---------------------------|-----------------|
| Contract Revenue | \$1,164,122.69 |
| Tuition | \$109,363.53 |
| Interest | \$570,276.75 |
| Other | \$24,411.22 |
| Subtotal | \$2,147,620.14 |
| Third Party Match - Aging | \$3,101,173.88 |
| Emergency Communications | \$14,316,559.59 |
| Federal | \$5,771,723.26 |
| State | \$1,392,104.39 |
| Total Revenue by Source | \$26,729,181.26 |

Expenditures by Division

| Total Expenditures by Division \$22,971,600.39 |
|--|
| Administrative - Other\$78,441.22 |
| Emergency Communications\$11,214,412.84 |
| RLEA\$535,128.30 |
| Homeland Security\$511,488.27 |
| Regional Planning & Services\$1,618,101.96 |
| Aging and ADRC\$9,014,027.80 |



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